# THE ACADEMY OF VOCAL ARTS

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

YEARS ENDED JUNE 30, 2020 AND 2019



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# **INDEPENDENT AUDITORS' REPORT**

Board of Directors The Academy of Vocal Arts Philadelphia, Pennsylvania

# **Report on the Financial Statements**

We have audited the accompanying financial statements of The Academy of Vocal Arts (a nonprofit organization), which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Academy of Vocal Arts as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# Change in Accounting Principles

As discussed in Note 1 to the financial statements, management has adopted Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers (Topic 606)* and ASU 2018-08, *Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made*. Our opinion is not modified with respect to these matters.

# **Report on Supplementary Information**

# Other Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of beneficial interest in perpetual trust assets and net assets and the schedules of beneficial interest in perpetual trust activities are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

# Disclaimer of Opinion on Supplementary Schedules of Activities – Operating Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information presented in schedules of activities – operating, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Clifton Larson Allen LLP

CliftonLarsonAllen LLP

Plymouth Meeting, Pennsylvania September 9, 2020

# THE ACADEMY OF VOCAL ARTS STATEMENTS OF FINANCIAL POSITION JUNE 30, 2020 AND 2019

| ASSETS                                      |    | 2020        |    | 2019        |
|---|----|-------------|----|-------------|
|   |    |             |    |             |
| CURRENT ASSETS<br>Cash and Cash Equivalents | \$ | 530,295     | \$ | 246,679     |
| Grants Receivable                           | Ŧ  | 65,000      | Ŧ  | 35,000      |
| Pledges Receivable                          |    | 212,000     |    | 30,633      |
| Other Receivables                           |    | 2,304       |    | 2,148       |
| Prepaid Expenses and Deposits               |    | 79,948      |    | 13,422      |
| Total Current Assets                        |    | 889,547     |    | 327,882     |
|   |    |             |    | 05 000      |
| GRANT RECEIVABLE                            |    | -           |    | 35,000      |
| INVESTMENTS                                 |    | 29,217,061  |    | 29,364,083  |
|   |    | 29,217,001  |    | 29,304,003  |
| BENEFICIAL INTERESTS IN TRUSTS              |    | 8,040,285   |    | 8,053,157   |
| PROPERTY AND EQUIPMENT                      |    |             |    |             |
| Land  |    | 448,000     |    | 448,000     |
| Buildings                                   |    | 2,533,690   |    | 2,533,690   |
| Buildings Improvements                      |    | 4,774,032   |    | 4,771,760   |
| Leasehold Improvements                      |    | 14,679      |    | 14,679      |
| Equipment                                   |    | 912,985     |    | 909,977     |
| Furniture and Fixtures                      |    | 209,501     |    | 209,501     |
| Total Property and Equipment                |    | 8,892,887   |    | 8,887,607   |
| Less: Accumulated Depreciation              |    | (4,184,562) |    | (3,932,196) |
| Net Property and Equipment                  |    | 4,708,325   |    | 4,955,411   |
|   |    |             |    |             |

Total Assets

<u>\$ 42,855,218</u> <u>\$ 42,735,533</u>

# THE ACADEMY OF VOCAL ARTS STATEMENTS OF FINANCIAL POSITION (CONTINUED) JUNE 30, 2020 AND 2019

|   | 2020          | 2019                 |
|---|---------------|----------------------|
| LIABILITIES AND NET ASSETS                                  |               |                      |
| CURRENT LIABILITIES   |               |                      |
| Payroll Withholdings and Benefits Payable                   | \$ 14,460     | \$ 15,484            |
| Accrued Expenses  | 13,618        | 34,604               |
| PPP Loan Payable, Mid Penn Bank                             | 388,000       | -                    |
| Deferred Income   | 19,776        | 38,534               |
| Current Portion of Capital Lease Obligations                | 15,603        | 14,440               |
| Current Portion of Gift Annuities Payable                   | 390           | 390                  |
| Current Portion of Mortgage Payable                         | 179,688       | 168,456              |
| Total Current Liabilities                                   | 631,535       | 271,908              |
| LONG-TERM LIABILITIES                                       |               |                      |
| Capital Lease Obligations, Net of Current Portion           | 39,763        | 55,366               |
| Gift Annuities Payable, Net of Current Portion              | 2,780         | 3,170                |
| Mortgage Payable, Net                                       | 2,872,326     | 3,048,008            |
| Total Long-Term Liabilities                                 | 2,914,869     | 3,106,544            |
| Total Liabilities   | 3,546,404     | 3,378,452            |
| NET ASSETS  |               |                      |
| Without Donor Restrictions:                                 |               |                      |
| Board Designated - School Endowment                         | 7,510,936     | 7,556,085            |
| Board Designated - Ruth Rudolph Scholarship                 | 256,753       | 253,381              |
| Board Designated - Adele Hebb Guest Conductor/Director Fund | 110,759       | 106,187              |
| Board Designated - Building Reserve                         | 48,210        | 48,210               |
| Board Designated - South Jersey Opera Fellowship            | 44,518        | 42,680               |
| Board Designated - Gigi Capobianco Fund                     | 62,494        | 59,914               |
| Total Board Designated                                      | 8,033,670     | 8,066,457            |
| Undesignated  | 7,332,558     | 7,696,460            |
| Total Net Assets Without Donor Restrictions                 | 15,366,228    | 15,762,917           |
| Total Net Assets With Donor Restrictions                    | 23,942,586    | 23,594,164           |
| Total Net Assets  | 39,308,814    | 39,357,081           |
| Total Liabilities and Net Assets                            | \$ 42,855,218 | <u>\$ 42,735,533</u> |

See accompanying Notes to Financial Statements.

### THE ACADEMY OF VOCAL ARTS STATEMENTS OF ACTIVITIES YEARS ENDED JUNE 30, 2020 AND 2019

|   | 2020          |               |               | 2019          |               |               |  |
|---|---------------|---------------|---------------|---------------|---------------|---------------|--|
|   | Without Donor | With Donor    |               | Without Donor | With Donor    |               |  |
|   | Restrictions  | Restrictions  | Total         | Restrictions  | Restrictions  | Total         |  |
| REVENUES, GAINS, AND OTHER SUPPORT                |               |               |               |               |               |               |  |
| Operating Activities:                             |               |               |               |               |               |               |  |
| Contributions and Grants                          | \$ 2,182,851  | \$ 265,000    | \$ 2,447,851  | \$ 2,298,198  | \$ 70,000     | \$ 2,368,198  |  |
| Investment Income                                 | 1,400,000     | -             | 1,400,000     | 1,428,000     | -             | 1,428,000     |  |
| Theatre/School Related Revenue                    | 237,766       | -             | 237,766       | 319,829       | -             | 319,829       |  |
| Total Operating Activities                        | 3,820,617     | 265,000       | 4,085,617     | 4,046,027     | 70,000        | 4,116,027     |  |
| Other Activities:                                 |               |               |               |               |               |               |  |
| Contributions                                     | -             | 170,206       | 170,206       | -             | 210,728       | 210,728       |  |
| Change in Value of Beneficial Interests in Trusts | -             | (12,872)      | (12,872)      | -             | 116,347       | 116,347       |  |
| Unrealized and Realized Gains (Losses)            |               |               |               |               |               |               |  |
| on Investments, Net                               | (137,985)     | (16,337)      | (154,322)     | 75,380        | 237,564       | 312,944       |  |
| Other Investment Income                           | 469           | -             | 469           | 687           | -             | 687           |  |
| Total Other Activities                            | (137,516)     | 140,997       | 3,481         | 76,067        | 564,639       | 640,706       |  |
| Subtotal  | 3,683,101     | 405,997       | 4,089,098     | 4,122,094     | 634,639       | 4,756,733     |  |
| NET ASSETS RELEASED FROM RESTRICTIONS             | 57,575        | (57,575)      |               | 161,939       | (161,939)     |               |  |
| Total Revenues, Gains, and Other Support          | 3,740,676     | 348,422       | 4,089,098     | 4,284,033     | 472,700       | 4,756,733     |  |
| EXPENSES  |               |               |               |               |               |               |  |
| Operating Activities                              | 3,863,281     | -             | 3,863,281     | 4,156,629     | -             | 4,156,629     |  |
| Depreciation                                      | 274,084       |               | 274,084       | 278,045       |               | 278,045       |  |
| Total Expenses                                    | 4,137,365     |               | 4,137,365     | 4,434,674     |               | 4,434,674     |  |
| CHANGE IN NET ASSETS                              | (396,689)     | 348,422       | (48,267)      | (150,641)     | 472,700       | 322,059       |  |
| Net Assets - Beginning of Year                    | 15,762,917    | 23,594,164    | 39,357,081    | 15,913,558    | 23,121,464    | 39,035,022    |  |
| NET ASSETS - END OF YEAR                          | \$ 15,366,228 | \$ 23,942,586 | \$ 39,308,814 | \$ 15,762,917 | \$ 23,594,164 | \$ 39,357,081 |  |

See accompanying Notes to Financial Statements.

# THE ACADEMY OF VOCAL ARTS STATEMENTS OF CASH FLOWS YEARS ENDED JUNE 30, 2020 AND 2019

|  | 2020 |             | 2019 |             |
|--|------|-------------|------|-------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                       |      |             |      |             |
| Change in Net Assets                                       | \$   | (48,267)    | \$   | 322,059     |
| Adjustments to Reconcile Change in Net Assets to           |      |             |      |             |
| Net Cash Provided (Used) by Operating Activities:          |      |             |      |             |
| Depreciation   |      | 274,084     |      | 278,045     |
| Amortization of Debt Issuance Costs                        |      | 4,005       |      | 4,005       |
| Donation of Artwork  |      | -           |      | (1,600)     |
| Unrealized and Realized (Gains) Losses on Investments, Net |      | 154,322     |      | (312,944)   |
| Change in Value of Beneficial Interests in Trusts          |      | 12,872      |      | (116,347)   |
| Contributions for Endowment with Donor Restrictions        |      | (170,206)   |      | (210,728)   |
| (Increase) Decrease in Assets:                             |      |             |      |             |
| Grants Receivable  |      | 5,000       |      | (65,500)    |
| Pledges Receivable   |      | (181,367)   |      | 104,851     |
| Other Receivables  |      | (156)       |      | 9,731       |
| Prepaid Expenses and Deposits                              |      | (66,526)    |      | 1,523       |
| Increase (Decrease) in Liabilities:                        |      |             |      |             |
| Payroll Withholdings and Benefits Payable                  |      | (1,024)     |      | (2,653)     |
| Accrued Expenses   |      | (20,986)    |      | 13,689      |
| Deferred Income  |      | (18,758)    |      | (5,630)     |
| Net Cash Provided (Used) by Operating Activities           |      | (57,007)    |      | 18,501      |
| CASH FLOWS FROM INVESTING ACTIVITIES                       |      |             |      |             |
| Purchase of Investments                                    |      | (3,362,765) |      | (1,550,426) |
| Proceeds from Sale of Investments                          |      | 3,355,465   |      | 1,486,818   |
| Purchase of Property and Equipment                         |      | (26,998)    |      | (1,397)     |
| Net Cash Used by Investing Activities                      |      | (34,298)    |      | (65,005)    |
| CASH FLOWS FROM FINANCING ACTIVITIES                       |      |             |      |             |
| Proceeds from PPP Loan                                     |      | 388,000     |      | -           |
| Payments for Equipment through Capital Lease Obligations   |      | (14,440)    |      | (11,169)    |
| Payments of Gift Annuities                                 |      | (390)       |      | (25,328)    |
| Repayments of Mortgage                                     |      | (168,455)   |      | (171,902)   |
| Contributions for Endowment with Donor Restrictions        |      | 170,206     |      | 210,728     |
| Net Cash Provided by Financing Activities                  |      | 374,921     |      | 2,329       |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS       |      | 283,616     |      | (44,175)    |
| Cash and Cash Equivalents - Beginning of Year              |      | 246,679     |      | 290,854     |
| CASH AND CASH EQUIVALENTS - END OF YEAR                    | \$   | 530,295     | \$   | 246,679     |

See accompanying Notes to Financial Statements.

# THE ACADEMY OF VOCAL ARTS STATEMENTS OF CASH FLOWS (CONTINUED) YEARS ENDED JUNE 30, 2020 AND 2019

| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION<br>Interest Paid During the Year  | <br>2020      | <br>2019                 |
|--|---------------|--------------------------|
|  | \$<br>121,567 | \$<br>116,204            |
| SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING<br>AND FINANCING ACTIVITIES   |               |                          |
| In-Kind Artwork Contribution   | \$<br>        | \$<br>1,600              |
| Purchase of Equipment through Capital Lease Obligations<br>Less: Value of Like-Kind Exchange for Capital Lease Purchases | \$<br>-       | \$<br>50,063<br>(12,561) |
| Financing through Capital Lease Obligations  | -             | (57,020)                 |
| Less: Trade-In Value of Prior Capital Lease Obligations  | <br>-         | <br>19,518               |
| Total  | \$<br>-       | \$<br>-                  |

### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Operations

The Academy of Vocal Arts (AVA), located in Philadelphia, Pennsylvania, is a nonprofit organization devoting its resources to the training of exceptionally talented opera singers. AVA's revenue comes primarily from contributions and grants, investment income, and receipts from performances.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Financial Statement Presentation**

AVA is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. AVA also reports its financial position on a classified basis to enhance the readers understanding of current and noncurrent assets and obligations.

Net assets without donor restrictions are net assets not subject to donor-imposed stipulations. Net assets without donor restrictions may be designated for specific purposes by action of the board of directors. Net assets with donor restrictions are those contributions which have been limited by donors to a specific time period or purpose or have been restricted by donors to be maintained in perpetuity.

Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor-imposed stipulation or by law. Expirations of donor-imposed restrictions (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed), are reported as net assets released from restrictions and reclassified to net assets without donor restrictions. Revenue with donor-imposed restrictions received and released in the same year is reported as an increase in net assets without donor restrictions.

#### **Contributions**

Contributions, including unconditional promises to give, are recognized as revenue in the period received. Contributions with donor-imposed restrictions received and released in the same year are reported as increases in net assets without donor restrictions. All other contributions with donor-imposed restrictions are reported as increases in net assets with donor restrictions. If a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Theatre/School Related Revenue

Theatre/School related revenue consists of ticket sales for opera performances, concerts, and recitals along with other school related fees and events. Ticket sales may be reflected as deferred revenue if a performance is cancelled or not attended and a patron prefers to keep the credit available for a future performance. Subscription ticket sales at the end of a fiscal year for the subsequent fiscal year are recorded as deferred revenue when sold and recognized as revenue in the subsequent year when the performances occur.

#### Cash and Cash Equivalents

Cash and cash equivalents includes all monies in banks and highly liquid investments with maturity dates of less than three months.

#### **Receivables**

Other receivables represent amounts to be reimbursed to AVA. Grants and pledges receivable represent unconditional promises to contribute funds to AVA. If determined necessary, an allowance for uncollectible receivables is provided based on management's judgment using historical information. When all collection efforts have been exhausted, the accounts are written off. At June 30, 2020 and 2019, no allowance against receivables was deemed necessary.

#### **Investments**

Investments are stated at fair value. Investments in stocks and mutual funds are valued using dealer or exchange quoted market prices. Shares of mutual funds are valued at the net asset value of shares held by AVA at year-end. Short-term investments in money market funds and temporarily invested cash equivalents categorized within investments are valued at cost, which approximates fair value.

Investment securities are exposed to various risks, such as interest rate, market, and credit risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the value of investment securities could occur in the near-term and such changes could materially affect the amounts reported in the statements of financial position. Realized and unrealized investment gains and losses are determined by comparison of the average cost to proceeds at the time of disposal or fair value at the financial statement date. Realized and unrealized gains and losses and other investment income are reflected in the statements of activities.

### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Fair Value Measurements

AVA measures fair value using a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability. Inputs may be observable or unobservable and refer broadly to the assumptions that market participants would use in pricing the asset or liability. Observable inputs reflect the assumptions market participants would use in pricing the asset or liability based on market data obtained from sources independent of the reporting entity. Unobservable inputs reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The fair value hierarchy consists of three levels of inputs that may be used to measure fair value as follows:

*Level 1* – Inputs that utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that AVA has the ability to access.

*Level 2* – Inputs that include quoted prices for similar assets and liabilities in active markets and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument. Fair values for these instruments are estimated using pricing models, quoted prices of securities with similar characteristics, or discounted cash flows.

*Level 3* – Inputs that are unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

#### **Uniform Prudent Management of Institutional Funds Act**

The Uniform Prudent Management of Institutional Funds Act (UPMIFA) provides guidance on the classification of endowment fund net assets for states that have enacted versions of the UPMIFA, and enhances disclosures for endowment funds. Because UPMIFA has not become law in the Commonwealth of Pennsylvania, possible reclassifications of net assets are not required to be made. Disclosure of prevailing law in the Commonwealth of Pennsylvania has been included in Note 8.

#### Beneficial Interests in Trusts

AVA has been named as the beneficiary in two types of trusts. One of the trusts is entitled the "Trust Created Under Agreement by The Academy of Vocal Arts" (Warden Trust). Supplementary information on this Trust accompanies these financial statements beginning on page 24. The second type of trust is a charitable remainder trust. The beneficial interest in these three charitable remainder trusts is reported at fair value, with the change in fair value reported as an increase or decrease in net assets with donor restrictions.

#### Property and Equipment and Depreciation

Property and equipment are carried at cost. The policy of AVA is to capitalize any asset in excess of \$1,000 with a useful life that extends beyond one year. Depreciation is provided over the estimated useful lives of the respective assets on a straight-line basis. Maintenance and repairs are charged to expense as incurred and major renewals and betterments are capitalized.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### **Income Taxes**

AVA is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. AVA follows the income tax standard for uncertain tax positions. This application of the standard has no effect on AVA's financial statements. AVA's Form 990 return for the year ended June 30, 2014 was audited by the Internal Revenue Service (IRS). The result of the audit was the IRS accepted the return as filed and AVA continues to qualify for exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code.

# **Change in Accounting Principles**

As of July 1, 2019, AVA adopted the accounting guidance in FASB ASU 2014-09, *Revenue from Contracts with Customers (Topic 606)*. The core principle of Topic 606 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. To achieve that core principle, an entity should apply the following steps: (1) identify the contract(s) with a customer, (2) identify the performance obligations in the contract, (3) determine the transaction price, (4) allocate the transaction price to the performance obligations in the contract, and (5) recognize revenue when (or as) the entity satisfies a performance obligation.

As of July 1, 2019, AVA adopted the accounting guidance in FASB ASU 2018-08, *Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made.* The new guidance is intended to clarify and improve accounting guidance for contributions received and contributions made. The amendments in this ASU should assist entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional.

The financial statements reflect the application of these principles for the fiscal year ended June 30, 2020. No cumulative-effect adjustment to net assets was recorded because the adoption did not significantly impact AVA's previously reported revenue.

# **Risks and Uncertainties**

The Coronavirus Disease 2019 (COVID-19) has recently affected global markets, supply chains, employees, and communities. Specific to AVA, COVID-19 may impact its fiscal year 2021 operations and financial results including contributions, grants, investments, special events, and box office. Management believes AVA is taking appropriate actions to mitigate any negative impact; however, the full impact of COVID-19 is unknown and not reasonably estimated as of June 30, 2020.

# Subsequent Events

In preparing these financial statements, AVA has evaluated events and transactions for potential recognition or disclosure through September 9, 2020, the date the financial statements were available to be issued.

# NOTE 2 AVAILABLE RESOURCES AND LIQUIDITY

AVA regularly monitors liquidity required to meet its operating needs and commitments, while also striving to maximize the investment of available funds. For purposes of analyzing resources available to meet general expenditures over the next year, AVA considers all expenditures related to its ongoing activities of teaching, coaching, and performing operas. In addition to financial assets available to meet general expenditures collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

As of June 30, the following financial assets could readily be made available within one year of the statement of financial position date to meet general expenditures:

|   | <br>2020        | <br>2019        |
|---|-----------------|-----------------|
| Cash and Cash Equivalents                               | \$<br>430,295   | \$<br>146,649   |
| Grants and Pledges Receivable                           | 277,000         | 65,633          |
| Distributions from Beneficial Interest in Trust for Use |                 |                 |
| Over Next Year  | 394,000         | 385,000         |
| Distributions from Endowment for Use Over Next Year     | 1,153,000       | 1,398,000       |
| Investments Not Encumbered by Donor nor                 |                 |                 |
| Board Restrictions                                      | <br>5,696,415   | <br>5,960,518   |
| Total   | \$<br>7,950,710 | \$<br>7,955,800 |
|   |                 |                 |

# NOTE 3 CONCENTRATION OF CREDIT RISK

Cash and cash equivalents potentially subject AVA to a concentration of credit risk. The balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to certain limits. At times, cash in bank deposit accounts may exceed FDIC insurable limits.

### NOTE 4 GRANTS AND PLEDGES RECEIVABLE

Grants and pledges that are expected to be collected within one year are recorded at their net realizable value.

As of June 30, grants and pledges receivable consisted of:

|                                     | <br>2020      | <br>2019      |
|-------------------------------------|---------------|---------------|
| Total Grants and Pledges Receivable | \$<br>277,000 | \$<br>100,633 |

Grants and pledges receivable at June 30, 2020 are expected to be collected in future years as follows:

| Less than One Year | \$ | 277,000 |
|--------------------|----|---------|
|--------------------|----|---------|

#### NOTE 5 INVESTMENTS

Investments are composed of the following at June 30:

|                           | 2020 |            |               |  |
|---------------------------|------|------------|---------------|--|
|                           |      | Cost       | Fair Value    |  |
| Investments:              |      |            |               |  |
| Equity Mutual Funds       | \$   | 13,409,969 | \$ 20,249,218 |  |
| Fixed Income Mutual Funds |      | 8,532,611  | 8,967,843     |  |
| Total                     | \$   | 21,942,580 | \$ 29,217,061 |  |
|                           |      |            |               |  |
|                           | 2019 |            |               |  |
|                           |      | Cost       | Fair Value    |  |
| Investments:              |      |            |               |  |
| Equity Mutual Funds       | \$   | 13,415,151 | \$ 20,668,458 |  |
| Fixed Income Mutual Funds |      | 8,669,209  | 8,695,625     |  |
| Total                     |      |            |               |  |

The investments of AVA are subject to a formal investment policy which is monitored for compliance by the investment committee and managed by external investment managers and compared to certain relevant indices. The primary investment objective for the endowment is to preserve the long-term, real (inflation-adjusted) purchasing power of assets while providing a relatively predictable and growing stream of annual distributions in support of the current operations of AVA.

All net capital gains, both unrealized and realized, earned from investments with and without donor restrictions, are allocated prorata among the individual funds within the net asset balances.

#### NOTE 6 BENEFICIAL INTERESTS IN TRUSTS

AVA has been named as the beneficiary in two types of trusts. As long as it is in existence, AVA is the sole income beneficiary under a Trust Fund created for its benefit in 1949. Given the nature of the promises, as well as the inability to compute the present value of the perpetual income stream from the Trust, the beneficial interest has been recorded on the statements of financial position at the fair value of the Trust's assets and classified as net assets with donor restrictions. The fluctuation in the fair value of the Trust from year-to-year is included in the statements of activities for the net assets with donor restrictions. The Trust Fund consists entirely of marketable equity mutual funds, fixed income mutual funds, and temporary cash investments. At June 30, 2020 and 2019, fair value of this trust is \$7,970,914 and \$7,979,133, respectively.

The second type of beneficial interest is in three charitable remainder trusts whereby upon the death of the beneficiary, AVA will receive a principal distribution without donor restrictions. The value amount of this beneficial interest is calculated based on the present value of projected principal at the anticipated date of distribution and amounts to \$69,371 and \$74,024 at June 30, 2020 and 2019, respectively.

### NOTE 6 BENEFICIAL INTERESTS IN TRUSTS (CONTINUED)

Due to the level of risk associated with the underlying investments included in the Trusts, it is at least reasonably possible that changes in the value of the Beneficial Interests in Trusts could occur in the near-term and could affect the amounts reported in the statements of financial position. The underlying investments in these trusts are comprised of marketable equity securities, mutual funds, and temporary cash investments.

### NOTE 7 FAIR VALUE MEASUREMENTS

AVA uses fair value measurements to record fair value adjustments to certain assets and to determine fair value disclosures. For additional information on how AVA values all other assets refer to Note 1 – Summary of Significant Accounting Policies.

|                                  |               | 2020    |           |              |  |  |
|----------------------------------|---------------|---------|-----------|--------------|--|--|
|                                  | Level 1       | Level 2 | Level 3   | Total        |  |  |
| Investments:                     |               |         |           |              |  |  |
| Equity Mutual Funds              | \$20,249,218  | \$-     | \$-       | \$20,249,218 |  |  |
| Fixed Income Mutual Funds        | 8,967,843     | -       | -         | 8,967,843    |  |  |
| Beneficial Interests in Trusts * | 7,970,914     |         | 69,371    | 8,040,285    |  |  |
| Total                            | \$37,187,975  | \$ -    | \$ 69,371 | \$37,257,346 |  |  |
|                                  |               |         |           |              |  |  |
|                                  |               | 20      | )19       |              |  |  |
|                                  | Level 1       | Level 2 | Level 3   | Total        |  |  |
| Investments:                     |               |         |           |              |  |  |
| Equity Mutual Funds              | \$ 20,668,458 | \$-     | \$-       | \$20,668,458 |  |  |
| Fixed Income Mutual Funds        | 8,695,625     | -       | -         | 8,695,625    |  |  |
| Beneficial Interests in Trusts * | 7,979,133     |         | 74,024    | 8,053,157    |  |  |
| Total                            | \$37,343,216  | \$-     | \$ 74,024 | \$37,417,240 |  |  |

Assets measured at fair value on a recurring basis as of June 30 are:

\* See description of composition of assets in Note 6.

### NOTE 7 FAIR VALUE MEASUREMENTS (CONTINUED)

The following table provides a summary of changes in fair value of AVA's Level 3 financial assets (see Note 1, Fair Value Measurements) for the years ended June 30, 2020 and 2019:

|                           | 2020       |    |
|---------------------------|------------|----|
|                           | Beneficial |    |
|                           | Interests  |    |
|                           | in Trusts  |    |
| Balance - July 1, 2019    | \$ 74,024  | 1  |
| Change in Value of Trusts | (4,653     | 3) |
| Balance - June 30, 2020   | \$ 69,371  |    |
|                           |            |    |
|                           | 2019       |    |
|                           | Beneficial |    |
|                           | Interests  |    |
|                           | in Trusts  |    |
| Balance - July 1, 2018    | \$ 69,716  | 3  |
| Change in Value of Trusts | 4,308      | 3  |
| Balance - June 30, 2019   | \$ 74,024  | 1  |
|                           |            |    |

# NOTE 8 ENDOWMENT NET ASSETS

AVA's board has responsibility for all endowment funds, and administers them through the president, chief financial officer, and treasurer, with advice and oversight by the investment committee. The investment objectives, policies, and guidelines are intended to govern the overall management of AVA's endowment and related assets. The investment committee will review them at least annually for continued appropriateness and will report any changes to the board.

The primary investment objective for the endowment is to preserve the long-term, real (inflation-adjusted) purchasing power of assets while providing a relatively predictable and growing stream of annual distributions in support of the current operations of AVA. AVA uses "the total return" concept (i.e., current income plus appreciation, whether realized or unrealized) and current market value, in tracking its investment performance, evaluating its managers, and calculating its spending formula. Distributions from the endowment funds shall be limited to the amount permitted under the spending rule policy for the endowment funds established by the board of directors. In addition, AVA is guided in its total return policy by Commonwealth of Pennsylvania Act 141, which dictates the amount of allowable distributions to be made from a donor-restricted endowment. Under Pennsylvania statute, the board of directors of AVA has the opportunity in each fiscal year to elect to include as income without donor restrictions between 2% and 7% return of the three-year average of the fair market value of AVA's investments with donor restrictions.

#### NOTE 8 ENDOWMENT NET ASSETS (CONTINUED)

Distributions were made in accordance with the spending policy. For the year ended June 30, 2020, the board of directors approved a spending rate of 5.0% and AVA received approximately 5.0% and 5.25%, based on the past three-year average of the investments, during the years ended June 30, 2020 and 2019, respectively.

In June 2012, AVA entered into an investment advisory agreement. Advisory fees amounted to \$33,863 and \$33,664 for the years ended June 30, 2020 and 2019, respectively.

A summary of the endowment activity by net asset class for the years ended June 30 is as follows:

|  | Without Donor<br>Restrictions | With Donor<br>Restrictions | Total                       |
|--|-------------------------------|----------------------------|-----------------------------|
| Endowment Net Assets - June 30, 2018                                       | \$ 14,052,114                 | \$ 14,859,187              | \$ 28,911,301               |
| Investment Return:<br>Investment Income                                    | 355,015                       | 358,469                    | 713,484                     |
| Realized and Unrealized Gains,<br>Net of Expenses                          | 548,537                       | 558,561                    | 1,107,098                   |
| Total Investment Return  | 903,552                       | 917,030                    | 1,820,582                   |
| Fellowship and Giargiari Prize Contributions                               | 38,125                        | 197,904                    | 236,029                     |
| Fellowship Disbursements   | (46,150)                      | (232,825)                  | (278,975)                   |
| Music Director Chair, Vice President, and                                  |                               |                            |                             |
| Giargiari Prize Disbursements  | (112,800)                     | (130,500)                  | (243,300)                   |
| Net Contributions/Other Disbursements                                      | (139,378)                     | 87,824                     | (51,554)                    |
| Distributions of Endowment Income  | (716,698)                     | (313,302)                  | (1,030,000)                 |
| Endowment Net Assets - June 30, 2019                                       | 13,978,765                    | 15,385,318                 | 29,364,083                  |
| Investment Return:<br>Investment Income                                    | 331,476                       | 361,373                    | 692,849                     |
| Realized and Unrealized Gains,   |                               |                            |                             |
| Net of Expenses<br>Total Investment Return                                 | 258,013<br>589,489            | <u>297,116</u><br>658,489  | <u>555,129</u><br>1,247,978 |
|  | 569,469                       | 050,409                    | 1,247,970                   |
| Fellowship and Giargiari Prize Contributions                               | 34,250                        | 170,206                    | 204,456                     |
| Fellowship Disbursements   | (39,200)                      | (222,800)                  | (262,000)                   |
| Music Director Chair, Vice President, and<br>Giargiari Prize Disbursements | (30,000)                      | (130,500)                  | (160,500)                   |
| Net Other Disbursements  | (161,956)                     | -                          | (161,956)                   |
| Distributions of Endowment Income  | (693,474)                     | (321,526)                  | (1,015,000)                 |
| Endowment Net Assets - June 30, 2020                                       | \$ 13,677,874                 | \$ 15,539,187              | \$ 29,217,061               |

#### NOTE 9 GIFT ANNUITIES PAYABLE

AVA has received several gifts from individuals under charitable gift annuity programs, resulting in obligations to various beneficiaries under the contracts. The gift annuity contracts use IRS life expectancy tables and discount rates ranging from 1.8% to 5.6% and are payable per agreements. AVA had a Pooled Income Fund which returned the earned income to a donor over the donor's remaining life. This fund was dissolved during the year with two of the three remaining participants agreeing to contribute their remaining interests to AVA and the third participant receiving a distribution for her remaining interest.

### NOTE 10 PAYCHECK PROTECTION PROGRAM LOAN

On April 13, 2020, AVA received loan proceeds in the amount of \$388,000 under the Paycheck Protection Program (PPP). The PPP, established as part of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), provides for loans to qualifying businesses for amounts up to two and a half times the average monthly payroll expense of the qualifying business. The loan is forgivable if the borrower uses the loan proceeds for eligible expenses, including payroll, benefits, mortgage interest, rent, and utilities, and maintains its payroll levels.

AVA used the proceeds for purposes consistent with the PPP and believes its use of the loan proceeds will meet the conditions for forgiveness of the loan. Any portion of the loan which may not be forgiven would be payable over two years at an interest rate of 1%, with a deferral of payments for the first six months.

# NOTE 11 MORTGAGE PAYABLE

On December 4, 2013, AVA secured a commercial mortgage in the amount of \$4,080,000 with a fixed interest rate of 3.5% for a term of 7½ years over a 20-year amortization period. Loan costs of \$30,041 associated with this mortgage are being amortized on a straight-line basis over 7½ years. Amortization of debt issuance costs was \$4,005 for each of the years ended June 30, 2020 and 2019, and is included as a component of mortgage interest expense. Interest expense on this mortgage, including amortization, was \$115,927 and \$121,286 for the years ended June 30, 2020 and 2019, respectively.

A summary of the mortgage payable consists of the following:

|  | <br>2020        | <br>2019        |
|--|-----------------|-----------------|
| Mortgage Payable                               | \$<br>3,055,686 | \$<br>3,224,141 |
| Less: Unamortized Debt Issuance Costs          | <br>3,672       | <br>7,677       |
| Total Mortgage Payable, Net of Unamortized     |                 |                 |
| Debt Issuance Costs                            | 3,052,014       | 3,216,464       |
| Less: Current Portion                          | <br>179,688     | <br>168,456     |
| Total Mortgage Payable, Net of Current Portion | \$<br>2,872,326 | \$<br>3,048,008 |

# NOTE 11 MORTGAGE PAYABLE (CONTINUED)

Scheduled principal payments on long-term mortgage payable are as follows:

| <u>Year Ending June 30,</u> | <br>Amount      |  |  |
|-----------------------------|-----------------|--|--|
| 2021                        | \$<br>179,688   |  |  |
| 2022                        | <br>2,875,998   |  |  |
| Mortgage Payable            | \$<br>3,055,686 |  |  |

# NOTE 12 EMPLOYEE BENEFIT PLAN

AVA maintains a qualified contribution plan under Section 403(b) of the Internal Revenue Code. The plan provides for a salary reduction election, discretionary employer matching, and a discretionary contribution for eligible participants. Effective July 1, 2014, the vesting provisions and provisions for classes of employees were amended. Eligible employees are now defined as employees who normally work 20 hours or more per week. Eligible employees who participate in the plan are entitled to 100% of any employer matching up to the first 5% of employee contributions. Participants in the plan prior to the July 1, 2014 amendment remain 100% vested in the matching contributions. New participants after June 30, 2014 become vested in the matching contributions based on years of service starting with 20% for one year of service and increasing in 20% increments until a participant is fully vested after five years of service. AVA's contributions to the plan amounted to \$65,656 and \$58,942 for the years ended June 30, 2020 and 2019, respectively.

# NOTE 13 OPERATING LEASE

AVA rents storage space under an operating lease agreement for \$2,264 per month. The rent for the storage space is subject to 2.5% annual increases through the lease term. As of June 30, 2020, future minimum lease payments are as follows:

| <u>Year Ending June 30,</u> | <br>Amount    |  |  |
|-----------------------------|---------------|--|--|
| 2021                        | \$<br>27,762  |  |  |
| 2022                        | 28,427        |  |  |
| 2023                        | 29,108        |  |  |
| 2024                        | 29,806        |  |  |
| 2025                        | 30,521        |  |  |
| Thereafter                  | <br>2,548     |  |  |
| Total                       | \$<br>148,172 |  |  |

Rental expense was approximately \$29,500 and \$28,400 for the years ended June 30, 2020 and 2019, respectively.

### NOTE 14 CAPITAL LEASES

During March 2019, AVA traded in previous capital lease equipment at a monthly rate of \$1,598 and entered into a new capital lease agreement for copiers and printers at a monthly rate of \$1,667, with the first three months free. During May 2017, AVA traded in previous capital lease equipment at a monthly rate of \$349 and entered into a new capital lease agreement for a printer copier at a monthly rate of \$417. The term for both lease agreements is 60 months and the assets are being depreciated over the lives of the leases.

The following is an analysis of the leased equipment under capital leases included in equipment on the statements of financial position at June 30:

|  | <br>2020     | 2019 |        |  |
|--|--------------|------|--------|--|
| Printers/Copiers and Related Equipment Costs | \$<br>75,715 | \$   | 75,715 |  |
| Less: Accumulated Depreciation               | <br>30,795   |      | 16,251 |  |
| Total Equipment Under Capital Leases         | \$<br>44,920 | \$   | 59,464 |  |

The following is a schedule by years of future minimum lease payments under capital leases together with the present value of the net minimum lease payments as of June 30, 2020:

| <u>Year Ending June 30,</u>                 | Amount |        |
|---|--------|--------|
| 2021  | \$     | 25,008 |
| 2022  |        | 24,591 |
| 2023  |        | 20,004 |
| 2024  |        | 15,003 |
| Total Minimum Lease Payments                |        | 84,606 |
| Less: Executory Costs                       |        | 21,645 |
| Net Minimum Lease Payments                  |        | 62,961 |
| Less: Imputed Interest                      |        | 7,595  |
| Present Value of Net Minimum Lease Payments | \$     | 55,366 |

Depreciation expense related to the assets under capital leases is included in the statements of activities for 2020 and 2019 and amounts to \$14,544 and \$12,173, respectively.

# NOTE 15 FUNCTIONAL EXPENSES

Certain costs have been allocated using management's estimates among the program and supporting activities benefited. Payroll and benefits are allocated based on estimates of time and effort. Office expense includes allocated costs based on users of computer services. Other expense includes specific fundraising events and development expenses which are directly allocated to fundraising.

# NOTE 15 FUNCTIONAL EXPENSES (CONTINUED)

The schedules below present expenses by both their nature and function as follows for the years ended June 30, 2020 and 2019, respectively:

|  | Program   | Management<br>and General                                | Fund-<br>Raising                               | Supporting<br>Subtotal                          | 2020<br>Total  |
|--|---|--|--|---|--|
| Payroll and Benefits<br>Office<br>Academy<br>Building  | \$ 1,505,710<br>46,584<br>59,349<br>279,576   | \$ 439,042<br>133,008<br>-                               | \$ 324,537<br>26,170<br>-                      | \$ 763,579<br>159,178<br>-<br>-                 | \$ 2,269,289<br>205,762<br>59,349<br>279,576   |
| Marketing/Recruitment<br>Production Expenses<br>Other<br>Depreciation  | 124,559<br>489,140<br>286,807<br>274,084  | -<br>-<br>-<br>-   | -<br>-<br>148,799<br>-                         | -<br>-<br>148,799<br>-                          | 124,559<br>489,140<br>435,606<br>274,084   |
| 2020 Total Expenses by Function  | \$ 3,065,809  | \$ 572,050   | \$ 499,506                                     | \$ 1,071,556                                    | \$ 4,137,365   |
|  | Program   | Management<br>and General                                | Fund-<br>Raising                               | Supporting<br>Subtotal                          | 2019<br>Total  |
| Payroll and Benefits<br>Office<br>Academy<br>Building<br>Marketing/Recruitment<br>Production Expenses<br>Other<br>Depreciation | \$ 1,241,776<br>58,246<br>59,383<br>267,957<br>143,321<br>769,274<br>310,131<br>278,045 | \$ 475,482<br>180,993<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 338,134<br>31,172<br>-<br>-<br>-<br>280,760 | \$ 813,616<br>212,165<br>-<br>-<br>-<br>280,760 | \$ 2,055,392<br>270,411<br>59,383<br>267,957<br>143,321<br>769,274<br>590,891<br>278,045 |
| 2019 Total Expenses by Function  | \$ 3,128,133  | \$ 656,475   | \$ 650,066                                     | \$ 1,306,541                                    | \$ 4,434,674   |

# NOTE 16 NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions as of June 30 are restricted for the following purposes:

|   | <br>2020   |    | 2019   |  |
|---|--|----|--|--|
| Subject to Expenditure for Specified Purpose:<br>Student Aid Fund<br>Elizabeth M. Strine Fund for Piano Excellence<br>Bryan Hymel Special Project Fund<br>Total Net Assets with Donor Restrictions -<br>Expenditure for Specified Purpose | \$<br>2,856<br>8,595<br>40,000<br>51,451                           | \$ | 5,366<br>14,210<br>40,000<br>59,576                          |  |
| Subject to the Passage of Time:<br>Operations<br>Campaign Giving and Pledges<br>Bequest<br>Foundation Pledges<br>Charitable Remainder Trusts<br>Annual Fellowships<br>Total Net Assets with Donor Restrictions -<br>Passage of Time       | <br>6,900<br>-<br>200,000<br>100,000<br>69,371<br>4,763<br>381,034 |    | 6,900<br>13,500<br>-<br>70,000<br>74,024<br>5,713<br>170,137 |  |

# NOTE 16 NET ASSETS WITH DONOR RESTRICTIONS (CONTINUED)

|  | 2020 |                   |    | 2019              |
|--|------|-------------------|----|-------------------|
| Subject to the Spending Policy and Appropriation:                | ¢    |                   | ¢  | 0.044.055         |
| School Endowment Fund  | \$   | 5,978,915         | \$ | 6,014,855         |
| Adele Warden Paxson Fellowship<br>Alumni Challenge               |      | 119,025<br>11,489 |    | 118,617<br>11,015 |
| Ann B. Ritt Fellowship   |      | 118,747           |    | 118,350           |
| Anne P. Addicks Comprehensive                                    |      | 110,747           |    | 110,000           |
| Scholarship/Fellowship   |      | 473,937           |    | 474,634           |
| Anne P. Addicks German Study                                     |      | 108,194           |    | 102,259           |
| Ariel G. Loewy Fellowship  |      | 119,557           |    | 119,127           |
| Bill Schuman Voice Chair   |      | 79,751            |    | 74,304            |
| Bryan Hymel Comprehensive Scholarship/Fellowship                 |      | 378,530           |    | 378,957           |
| Bryan Hymel Travel Fund  |      | 113,823           |    | 109,125           |
| Bucks County Opera Association Fellowship                        |      | 127,733           |    | 127,308           |
| Cecile K. Dalton Memorial Fund                                   |      | 66,435            |    | 65,651            |
| Celia Mones Rudolph Fellowship                                   |      | 119,564           |    | 119,134           |
| Charlotte Watts Fellowship                                       |      | 119,626           |    | 119,193           |
| Christel Nyheim Fellowship                                       |      | 142,091           |    | 141,808           |
| Claire Boasi Fellowship  |      | 102,153           |    | -                 |
| Cornell MacNeil Fellowship                                       |      | 300,513           |    | 300,326           |
| David A. and Helen P. Horn Fellowship                            |      | 127,885           |    | 127,601           |
| David Poleri Fellowship  |      | 300,514           |    | 300,351           |
| Edward Costa Dolbey Fellowship                                   |      | 134,024           |    | 133,682           |
| Isenberg Family Foundation Fellowship                            |      | 124,294           |    | 123,962           |
| Eve Nyheim Fellowship  |      | 141,954           |    | 141,677           |
| Franca Warden Fellowship   |      | 64,175            |    | 60,694            |
| Francis J. Palamara Fellowship                                   |      | 121,554           |    | 121,237           |
| Gordon K. Greenfield Fellowship                                  |      | 143,801           |    | 143,447           |
| James Morris Fellowship  |      | 124,284           |    | 124,002           |
| James Pease Fellowship   |      | 300,514           |    | 300,346           |
| Jeannine B. Cowles Fellowship                                    |      | 356,338           |    | 355,683           |
| Jeannine B. Cowles Music Director Chair                          |      | 2,711,925         |    | 2,722,400         |
| Jeffrey Kneebone Fellowship                                      |      | 300,514           |    | 300,351           |
| John Nyheim Fellowship<br>Kannath and Diana Ahl Italian Study    |      | 142,022           |    | 141,742           |
| Kenneth and Diane Ahl Italian Study<br>Leonard Warren Fellowship |      | 52,899<br>300,516 |    | 20,516<br>300,255 |
| Main Line Opera Association Fellowship                           |      | 69,762            |    | 44,533            |
| Parkinson Memorial Fund  |      | 69,932            |    | 69,004            |
| Peggy MacLaren Ulrich Comprehensive                              |      | 00,002            |    | 00,004            |
| Scholarship/Fellowship   |      | 409,100           |    | 409,765           |
| Placido Domingo Fellowship                                       |      | 125,980           |    | 125,628           |
| Robert Merrill Fellowship  |      | 126,858           |    | 126,518           |
| Robert Weede Fellowship  |      | 300,520           |    | 300,484           |
| Ruth Ann Swenson Fellowship                                      |      | 122,281           |    | 121,934           |
| Sally Paxson Davis Fellowship                                    |      | 123,544           |    | 123,292           |
| Susan Schwartz Myers Fellowship                                  |      | 158,267           |    | 146,152           |
| William A. Loeb Fellowship                                       |      | 105,647           |    | 105,399           |
| Warden Trust   |      | 7,970,914         |    | 7,979,133         |
| Total Net Assets with Donor Restrictions -                       |      |                   |    |                   |
| Spending Policy and Appropriation                                |      | 23,510,101        |    | 23,364,451        |
| Total Net Assets with Donor Restrictions                         | \$   | 23,942,586        | \$ | 23,594,164        |

### THE ACADEMY OF VOCAL ARTS SCHEDULES OF ACTIVITIES—OPERATING (UNAUDITED) YEARS ENDED JUNE 30, 2020 AND 2019 (SEE INDEPENDENT AUDITORS' REPORT)

|   | <br>2020               |    | 2019                       |  |
|---|------------------------|----|----------------------------|--|
| SCHEDULE OF OPERATING SUPPORT AND REVENUE                 |                        |    |                            |  |
| Contributions, General                                    | \$<br>866,868          | \$ | 729,526                    |  |
| Corporate and Foundation Grants                           | 298,326                |    | 218,093                    |  |
| Net Assets (Gifts Received in Prior Years)                |                        |    |                            |  |
| Released from Restrictions for Operations                 | 44,075                 |    | 134,689                    |  |
| Government Grants   | 40,745                 |    | 40,323                     |  |
| Bequests  | 158,250                |    | 203,431                    |  |
| Fellowships   | 261,050                |    | 275,450                    |  |
| Jeannine B Cowles Music Director Chair                    | 125,000                |    | 125,000                    |  |
| Vice President, Global and Artistic Outreach Distribution | 30,000                 |    | 112,800                    |  |
| Investment Income:  | 205 000                |    | 200.000                    |  |
| Warden Trust  | 385,000                |    | 398,000                    |  |
| Endowment<br>Motorea Bracedo                              | 890,000                |    | 905,000                    |  |
| Mortgage Proceeds   | 125,000                |    | 125,000                    |  |
| Other Investment Income                                   | 469                    |    | 687                        |  |
| Box Office Receipts                                       | 166,208                |    | 227,836                    |  |
| Gala Receipts   | 279,078                |    | 419,627                    |  |
| Bucks County Opera Association                            | 30,370                 |    | 36,895                     |  |
| Main Line Opera Association                               | 22,915                 |    | 35,979                     |  |
| Worldwide Ambassadors Council                             | 7,290                  |    | 14,950                     |  |
| Opening Night Celebration                                 | 58,325                 |    | 54,326                     |  |
| Audition Fees   | 17,588                 |    | 17,483                     |  |
| Concert Bureau  | 34,345                 |    | 44,630                     |  |
| Special Events<br>Miscellaneous                           | 19,625                 |    | 29,880                     |  |
| Total Operating Support and Revenue                       | <br>4,634<br>3,865,161 |    | <u>31,798</u><br>4,181,403 |  |
|   | 5,005,101              |    | 4,101,405                  |  |
| SCHEDULE OF OPERATING EXPENSES                            |                        |    |                            |  |
| Payroll and Benefits:                                     |                        |    |                            |  |
| Administrative Salaries                                   | 365,334                |    | 372,990                    |  |
| Educational Salaries                                      | 496,183                |    | 483,572                    |  |
| Production Salaries                                       | 644,417                |    | 480,083                    |  |
| Fundraising Salaries                                      | 277,391                |    | 284,298                    |  |
| Marketing Salaries  | 71,615                 |    | 64,365                     |  |
| Payroll Taxes   | 142,149                |    | 128,568                    |  |
| Health Insurance  | 206,544                |    | 182,574                    |  |
| Retirement Plan   | <br>65,656             |    | 58,942                     |  |
| Total Payroll and Benefits                                | 2,269,289              |    | 2,055,392                  |  |
| Office:   |                        |    |                            |  |
| Supplies and Expenses                                     | 18,102                 |    | 15,291                     |  |
| Entertainment and Board Meetings                          | 30,083                 |    | 22,813                     |  |
| Staff Development   | 1,972                  |    | 1,288                      |  |
| Directors and Officers Insurance                          | 7,347                  |    | 7,347                      |  |
| Audit/Professional Fees                                   | 43,971                 |    | 100,508                    |  |
| Interest on Capital Leases                                | 4,796                  |    | 2,880                      |  |
| Computer Services   | 59,976                 |    | 80,620                     |  |
| Tessitura Services  | 28,690                 |    | 28,550                     |  |
| Telephone   | <br>10,825             |    | 11,114                     |  |
| Total Office Expenses                                     | 205,762                |    | 270,411                    |  |
| Academy:  |                        |    |                            |  |
| Faculty and Coaches Fees                                  | 38,448                 |    | 42,322                     |  |
| Supplies and Expenses                                     | 1,001                  |    | 974                        |  |
| Library   | 563                    |    | 1,948                      |  |
| Piano Tuning and Repairs                                  | 9,535                  |    | 5,145                      |  |
| Recruitment and Auditions                                 | 1,225                  |    | 282                        |  |
| Accreditation and Memberships                             | 3,187                  |    | 2,987                      |  |
| Work Study Disbursements                                  | <br>5,390              |    | 5,725                      |  |
| Total Academy Expenses                                    | 59,349                 |    | 59,383                     |  |

### THE ACADEMY OF VOCAL ARTS SCHEDULES OF ACTIVITIES—OPERATING (UNAUDITED) (CONTINUED) YEARS ENDED JUNE 30, 2020 AND 2019 (SEE INDEPENDENT AUDITORS' REPORT)

|  | 2020      | 2019          |  |
|--|-----------|---------------|--|
| Building:  | <b>*</b>  | • • • • • • • |  |
| Insurance  |           | \$ 36,049     |  |
| Mortgage Interest - 1916 Spruce Street                             | 115,927   | 121,286       |  |
| Local Taxes and Assessments  | 730       | 1,605         |  |
| Custodial Fees   | 45,000    | 45,000        |  |
| Repairs and Maintenance  | 40,690    | 21,381        |  |
| Utilities  | 35,547    | 38,102        |  |
| Household Supplies and Expenses                                    | 3,493     | 4,534         |  |
| Total Building Expenses  | 279,576   | 267,957       |  |
| Marketing/Recruitment:   |           |               |  |
| Website  | 980       | 919           |  |
| Publicity  | 14,091    | 13,311        |  |
| Printing, Postage, and Promotion                                   | 86,443    | 109,641       |  |
| Broadcasts   | 12,650    | 19,450        |  |
| Branding Video   | 10,395    | -             |  |
| Total Marketing/Recruitment  | 124,559   | 143,321       |  |
| Production Expenses:   |           |               |  |
| Contracted Fees  | 85,060    | 148,225       |  |
| Stage Director Expenses  | 1,541     | 5,930         |  |
| Costumes   | 24,268    | 42,649        |  |
| Set Design, Construction, Transportation, and Storage              | 55,435    | 91,416        |  |
| Lighting Design and Expenses                                       | 8,420     | 25,522        |  |
| Props, Make-Up, and Wigs   | 7,477     | 14,967        |  |
| Orchestra  | 211,677   | 308,001       |  |
| Stage Hands  | 613       | 3,289         |  |
|  |           |               |  |
| Theater Rentals and Opera Expenses<br>Music and Instrument Rentals | 32,093    | 56,800        |  |
|  | 9,318     | 9,036         |  |
| Box Office Fees and Expenses                                       | 18,593    | 17,459        |  |
| Concert Bureau   | 34,645    | 45,980        |  |
| Total Production Expenses  | 489,140   | 769,274       |  |
| Other:   |           |               |  |
| Student Fellowships  | 262,000   | 278,975       |  |
| Student Grants   | 2,510     | -             |  |
| Gala Expenses  | 64,056    | 162,115       |  |
| Bucks County Opera Association                                     | 13,970    | 20,742        |  |
| Main Line Opera Association  | 9,017     | 17,294        |  |
| Worldwide Ambassadors Council                                      | 500       | 11,706        |  |
| Opening Night Celebration  | 27,838    | 26,619        |  |
| Friends of AVA Expenses  | 13,974    | 9,703         |  |
| Special Events   | 8,323     | 21,453        |  |
| Fund Raising Expenses  | 33,418    | 42,284        |  |
| Total Other Expenses   | 435,606   | 590,891       |  |
| Total Operating Expenses   | 3,863,281 | 4,156,629     |  |
| Excess of Operating Support  |           |               |  |
| and Revenue Over Operating Expenses                                | \$ 1,880  | \$ 24,774     |  |

### THE ACADEMY OF VOCAL ARTS SCHEDULES OF BENEFICIAL INTEREST IN PERPETUAL TRUST ASSETS AND NET ASSETS JUNE 30, 2020 AND 2019 (SEE INDEPENDENT AUDITORS' REPORT)

|   | 2020 |           |          | 2019      |
|---|------|-----------|----------|-----------|
| ASSETS  | ٠    | 0.040     | <b>^</b> | F 000     |
| Cash<br>Investments:                              | \$   | 3,042     | \$       | 5,330     |
| Equity Mutual Funds                               | :    | 5,723,627 |          | 5,622,296 |
| Fixed Income Mutual Funds                         |      | 2,244,245 |          | 2,351,507 |
| Total Assets                                      | \$   | 7,970,914 | \$       | 7,979,133 |
| NET ASSETS WITH DONOR RESTRICTIONS - WARDEN TRUST | \$   | 7,970,914 | \$       | 7,979,133 |

### THE ACADEMY OF VOCAL ARTS SCHEDULES OF BENEFICIAL INTEREST IN PERPETUAL TRUST ACTIVITIES YEARS ENDED JUNE 30, 2020 AND 2019 (SEE INDEPENDENT AUDITORS' REPORT)

|   | 2020 |           | 2019 |           |
|---|------|-----------|------|-----------|
| Investment Income   | \$   | 192,647   | \$   | 196,488   |
| Unrealized and Realized Gains on Investments                          |      | 197,648   |      | 326,729   |
| Total Revenue   |      | 390,295   |      | 523,217   |
| Trust Expenses  |      | 13,514    |      | 13,178    |
| Distributions to The Academy of Vocal Arts                            |      | 385,000   |      | 398,000   |
| Total Expenses  |      | 398,514   |      | 411,178   |
| Change in Net Assets  |      | (8,219)   |      | 112,039   |
| Net Assets With Donor Restrictions - Warden Trust - Beginning of Year |      | 7,979,133 |      | 7,867,094 |
| Net Assets With Donor Restrictions - Warden Trust - End of Year       | \$   | 7,970,914 | \$   | 7,979,133 |

